



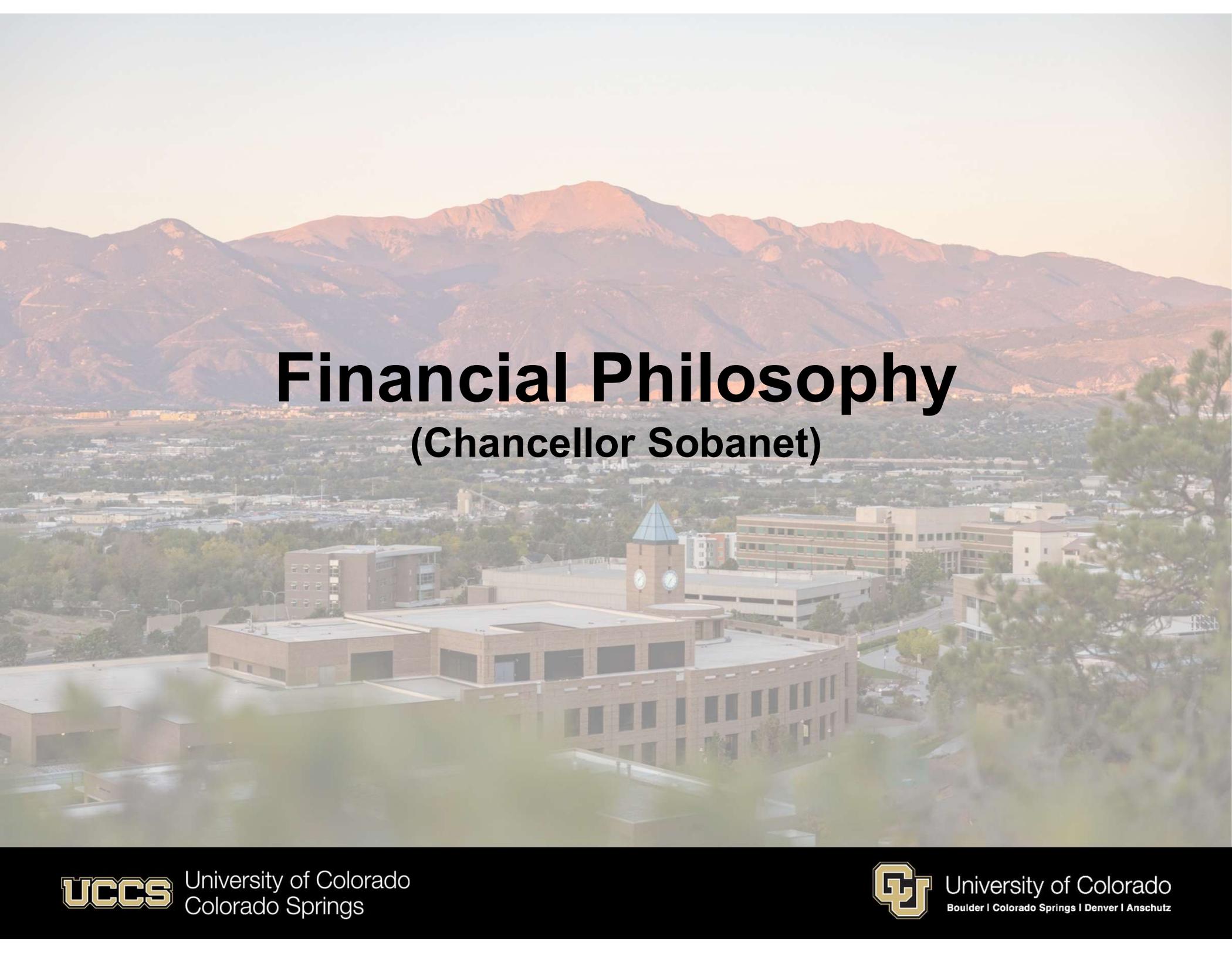
**UCCS UBAC**  
**Special Meeting**  
**Welcome & Call to Order**  
(Chair, Dr. Jimenez)  
**1-30-2026**



University of Colorado  
Colorado Springs



University of Colorado  
Boulder | Colorado Springs | Denver | Anschutz

An aerial photograph of a university campus, likely the University of Colorado at Colorado Springs, with a prominent mountain range in the background under a clear sky. The campus features several large, modern brick buildings, a central clock tower with a blue roof, and a parking lot. The foreground is slightly blurred, showing green foliage.

# Financial Philosophy

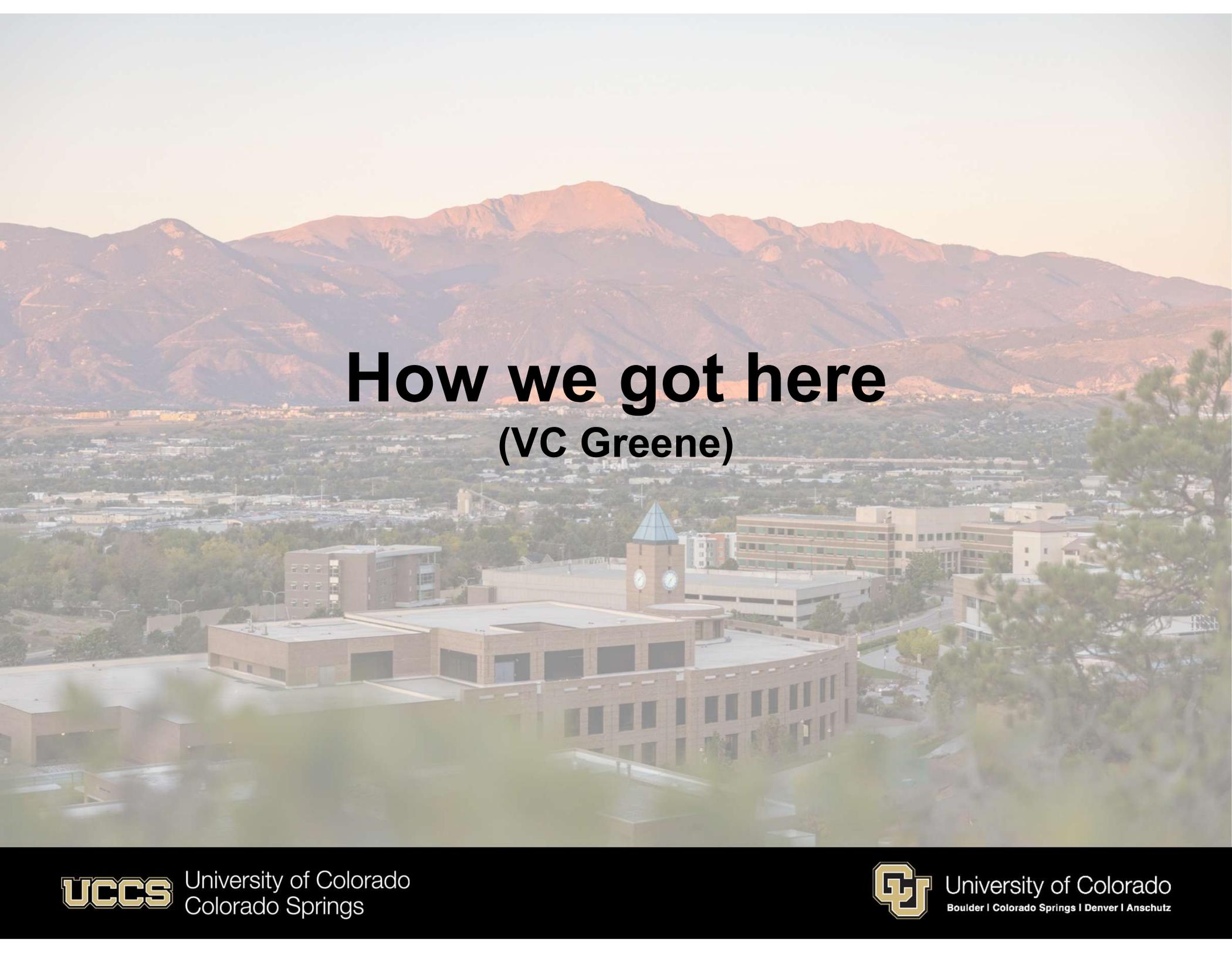
(Chancellor Sobanet)



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An aerial photograph of a university campus, likely the University of Colorado at Colorado Springs, with a prominent mountain range in the background under a clear sky. The campus features several large, modern brick buildings, a central clock tower with a blue roof, and a parking lot. The mountains in the background are bathed in a warm, golden light, suggesting either sunrise or sunset. The foreground shows some greenery and a blurred view of trees.

# How we got here

(VC Greene)

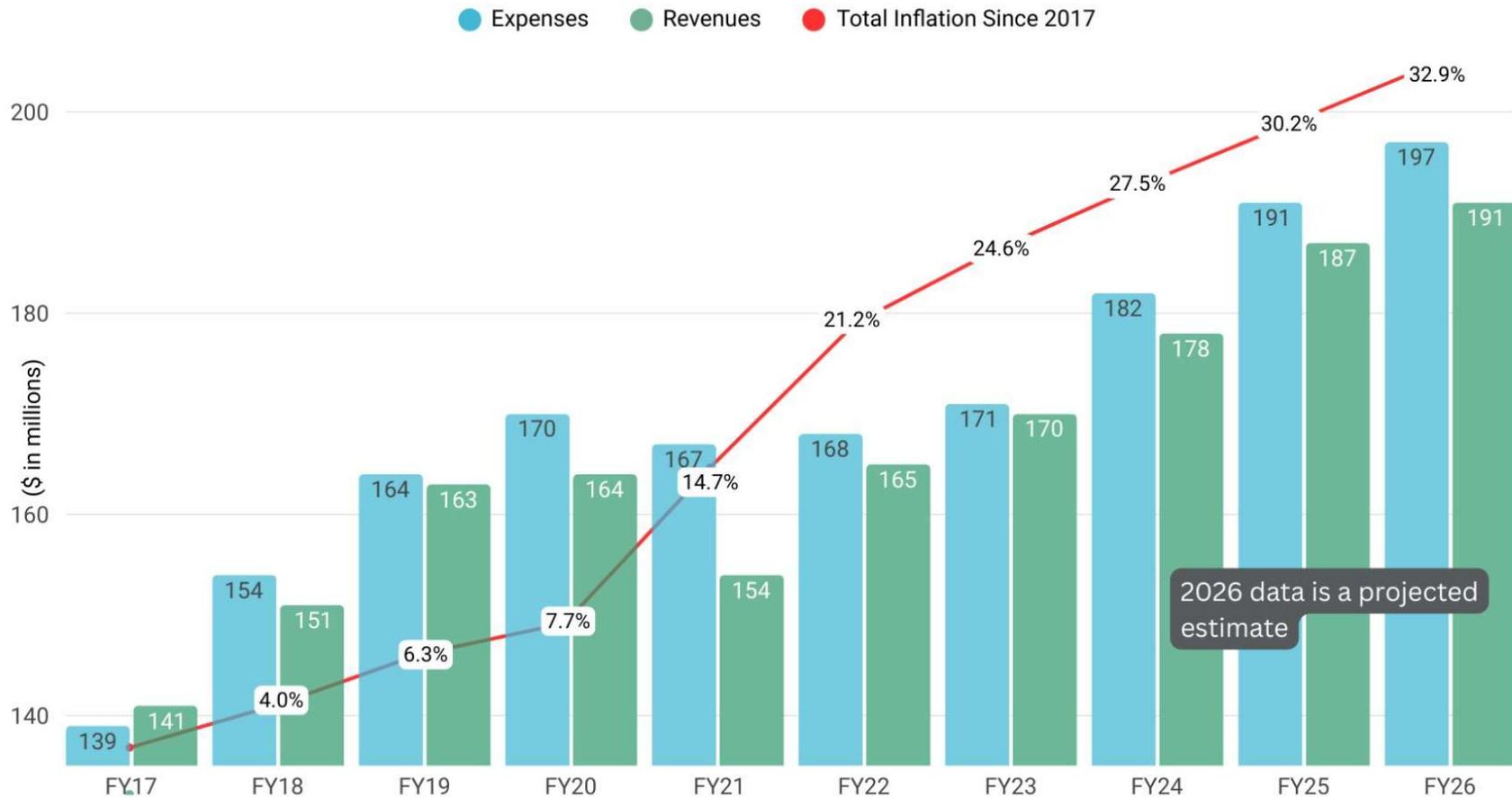


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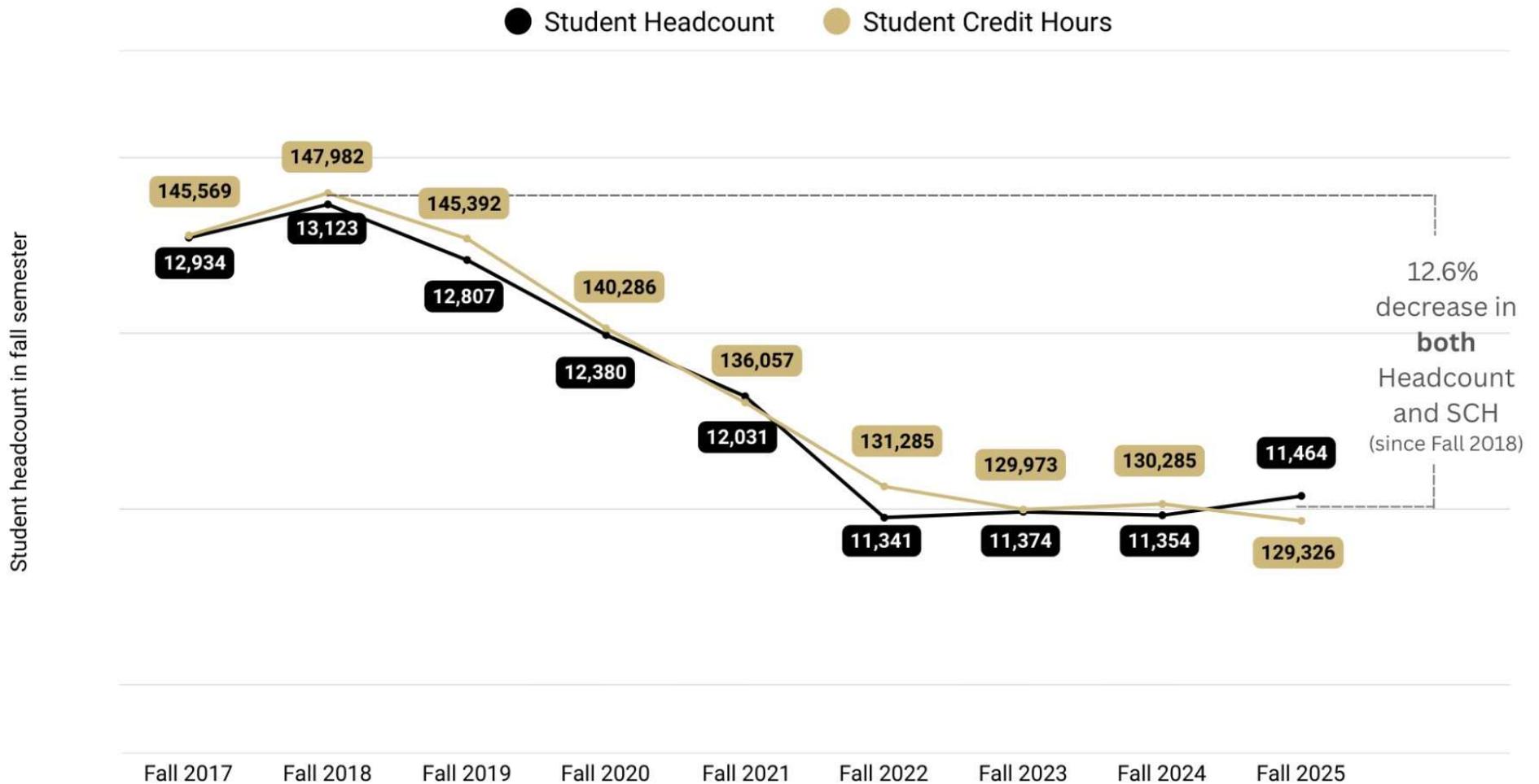
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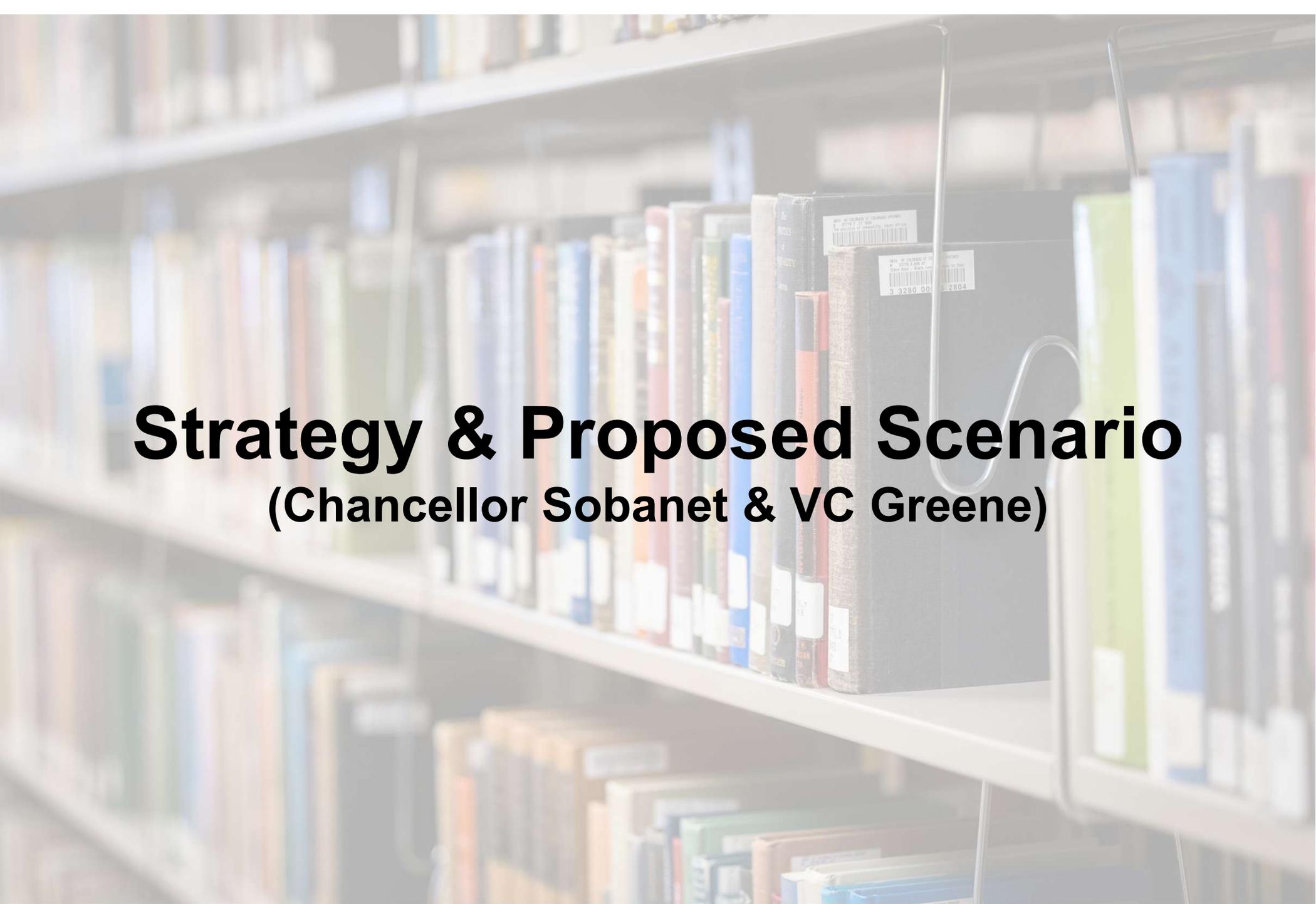
# Historical Context



Source: U.S. Bureau of Labor Statistics (BLS), *Consumer Price Index for All Urban Consumers (CPI-U)*, <https://www.bls.gov/cpi>

# Historical Context





# Strategy & Proposed Scenario

(Chancellor Sobanet & VC Greene)



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**ONGOING EXPENSES FROM UCCS RESERVES REQUIRING BASE BUDGET**

AREA	EXPENSE	FY27	FY28	FY29	FY30	FY31
EMSA	OPERATING EXPENSES	4,179,463.00	699,047.07			
VCAF	POLICE/ BASE DEFICITS	920,319.37		150,000.00	100,000.00	
CPS	LECTURER/OVERLOADS	110,000.00				
AA	RESEARCH & DIGITAL ACCESSABILITY	539,025.94	23,193.00			
VCUA	GREENHOUSE,COMMENCEMENT,DOWNTOWN		71,781.73	76,243.00	73,218.22	
JBEL	CU HEALTH RAD TECH AGREEMENT		50,000.00	50,000.00	50,000.00	
KFL	OPERATING EXPENSES		82,855.00			
CYBER	STAFF	220,000.00				
COE	AFROTC PROGRAM	209,603.00				
		<b>6,178,411.31</b>	<b>926,876.80</b>	<b>276,243.00</b>	<b>223,218.22</b>	

**EXPENSES FUNDED WITH SYSTEM OFFICE INITIATIVE FUNDING REQUIRING BASE BUDGET**

AREA	EXPENSE	FY27	FY28	FY29	FY30	FY31
VCUA	PSHIPS P3	235,176.89				
VCSICS	INVESTING & STRENGTHENING OF STRATEGIC IN	88,374.00				
EMSA	ACADEMIC ADVISORS, RECRUITERS, ETC.	995,717.35	673,228.00	853,710.79		
VCAF	Campus Safety and Mental Health Support			581,802.71		
AA	FACULTY AFFAIRS & FRC		150,000.00	150,000.00	456,511.56	
		<b>1,319,268.24</b>	<b>823,228.00</b>	<b>1,585,513.50</b>	<b>456,511.56</b>	

# Healthy Campus Initiatives

## Campus Health

Compensation (Merit Faculty & Staff)

Compensation Strategy

University Priorities

Marketing & Student Recruitment

Facilities Deferred Maintenance

IT Deferred Maintenance

Replenish Reserves

# Financial Controls



## System Supported Funding Migrating to Fund 26

Reduces or eliminates cross-fund transfer activity  
Prevents co-mingling of permanent base funding with temporary dollars  
Improves accuracy and clarity of financial reporting  
Monitored by the Controller's Office



## Recurring Temporary Expenses Shifting to Fund 11

Establishes a clear distinction between base-funded and temporarily funded operations  
Ensures recurring needs are not carried in temporary accounts  
Requires annual temporary budget submissions  
Monitored by the Budget Office



## Updating Reserve Spending Policy

Strengthens governance and reinforces appropriate use of one-time resources  
Regular financial administrator meetings have been implemented  
Review spending trends and revenue performance  
Identify overspending or under-earning early and support timely correction

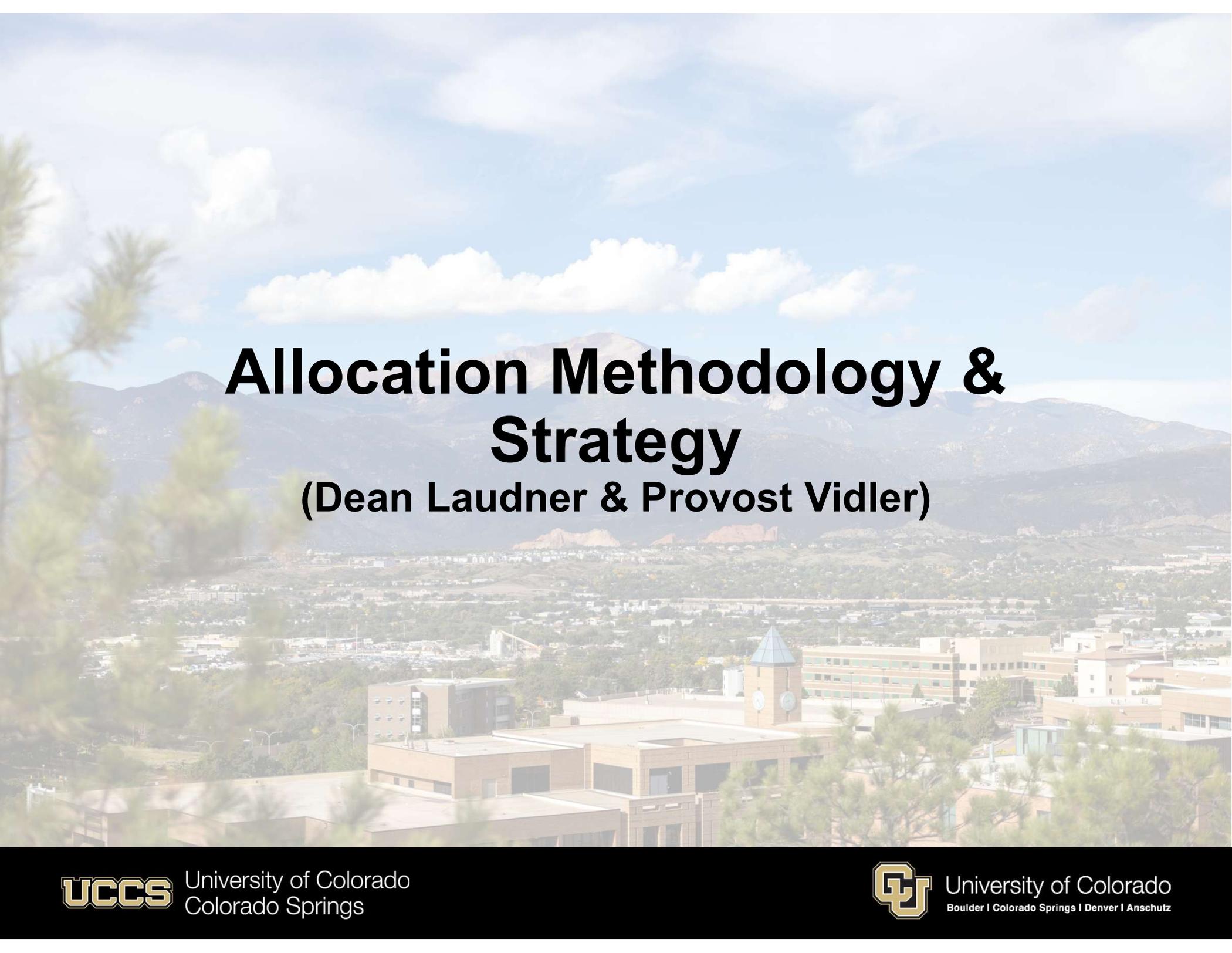


## Enhanced Tuition Revenue Monitoring

Monthly tuition revenue analysis  
Revenue budgets being realigned to reflect increases in other operating revenues and **Indirect Cost Recovery (ICR)**

Five-Year Budget Planning Proposal					
IF Revenues increase by %					
	FY27	FY28	FY29	FY30	FY31
<b>Revenue Projections</b>	\$193,585,039	\$199,965,599	\$207,265,479	\$215,488,583	\$224,161,086
<b>Expense Projections</b>	\$193,144,405	\$190,284,865	\$197,965,773	\$203,489,311	\$213,383,900
<b>Mandatory Expense Increases</b>					
Faculty Promotions & Classified Employee Merit Pool	\$735,617	\$757,686	\$780,416	\$803,829	\$827,943
Benefits for all employees	\$3,509,533	\$3,685,010	\$3,869,261	\$4,047,247	\$4,237,467
ICCA	\$446,748	\$475,340	\$505,762	\$538,130	\$572,571
Integrate FY 21-22 Merit Increase	\$525,000	\$525,000			
Debt Service, utilities, financial aid, library materials	\$2,591,038	\$2,707,635	\$2,829,478	\$2,951,146	\$3,078,045
Risk	\$155,234	\$167,032	\$179,893	\$193,385	\$205,375
Prior- Years Pro Formas	\$960,350	\$641,694	\$813,307	\$429,613	\$287,317
<b>Subtotal Mandatory Expense increases</b>	<b>\$8,923,520</b>	<b>\$8,959,396</b>	<b>\$8,978,117</b>	<b>\$8,963,350</b>	<b>\$9,208,719</b>
<b>Total Expense Projections</b>	<b>\$202,067,925</b>	<b>\$199,244,261</b>	<b>\$206,943,889</b>	<b>\$212,452,661</b>	<b>\$222,592,618</b>
<b>Total Revenue minus Total Expenses (Deficit) / Surplus</b>	<b>(\$8,482,886)</b>	<b>\$4,021,512</b>	<b>\$1,845,422</b>	<b>\$6,231,239</b>	<b>\$8,037,951</b>
<b>Additional Expense Reduction</b>	<b>(\$3,300,174)</b>	<b>(\$5,300,000)</b>	<b>(\$5,300,000)</b>	<b>(\$5,300,000)</b>	
<b>Post-Reset Expense Baseline</b>	<b>\$190,284,865</b>	<b>\$197,965,773</b>	<b>\$203,489,311</b>	<b>\$213,383,900</b>	<b>\$230,630,569</b>
<b>Base available for realignment</b>	<b>\$3,300,174</b>	<b>\$9,321,512</b>	<b>\$7,145,422</b>	<b>\$11,531,239</b>	<b>\$8,037,951</b>
<b>Campus Choices</b>					
<b>Ongoing Activities Funded w/ One Time Funds</b>					
Ongoing Expenses Funded w/Reserves		\$6,178,411	\$926,877	\$276,243	\$223,218
System Office Support Funding		\$1,319,268	\$823,228	\$1,585,514	\$456,512
<b>Total Ongoing Expenses Requiring Base Budget</b>	<b>\$0</b>	<b>\$7,497,680</b>	<b>\$1,750,105</b>	<b>\$1,861,757</b>	<b>\$679,730</b>
<b>Campus Health</b>					
Compensation (Merit Faculty & Staff)				\$2,000,000	
Compensation Strategy			\$1,000,000	\$1,000,000	\$4,000,000
University Priorities		\$200,000	\$200,000	\$200,000	\$200,000
Marketing & Student Recruitment			\$1,000,000		
Facilities Deferred Maintenance					
IT Deferred Maintenance		\$100,000			
Replenish Reserves					
<b>Total Campus Health</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$2,200,000</b>	<b>\$3,200,000</b>	<b>\$4,200,000</b>
Temporary monetary adjustments from Reserves	\$1,500,000	\$1,400,000	\$1,900,000		
<b>Total Campus Choices</b>	<b>\$0</b>	<b>\$7,797,680</b>	<b>\$3,950,105</b>	<b>\$5,061,757</b>	<b>\$4,879,730</b>
<b>Annual Total (Deficit) / Surplus</b>	<b>\$3,300,174</b>	<b>\$1,523,832</b>	<b>\$3,195,317</b>	<b>\$6,469,483</b>	<b>\$3,158,221</b>





# **Allocation Methodology & Strategy**

**(Dean Laudner & Provost Vidler)**



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# Communication Strategy

(VC Parent)



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# Overall questions so far



# Closing and Next Steps



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