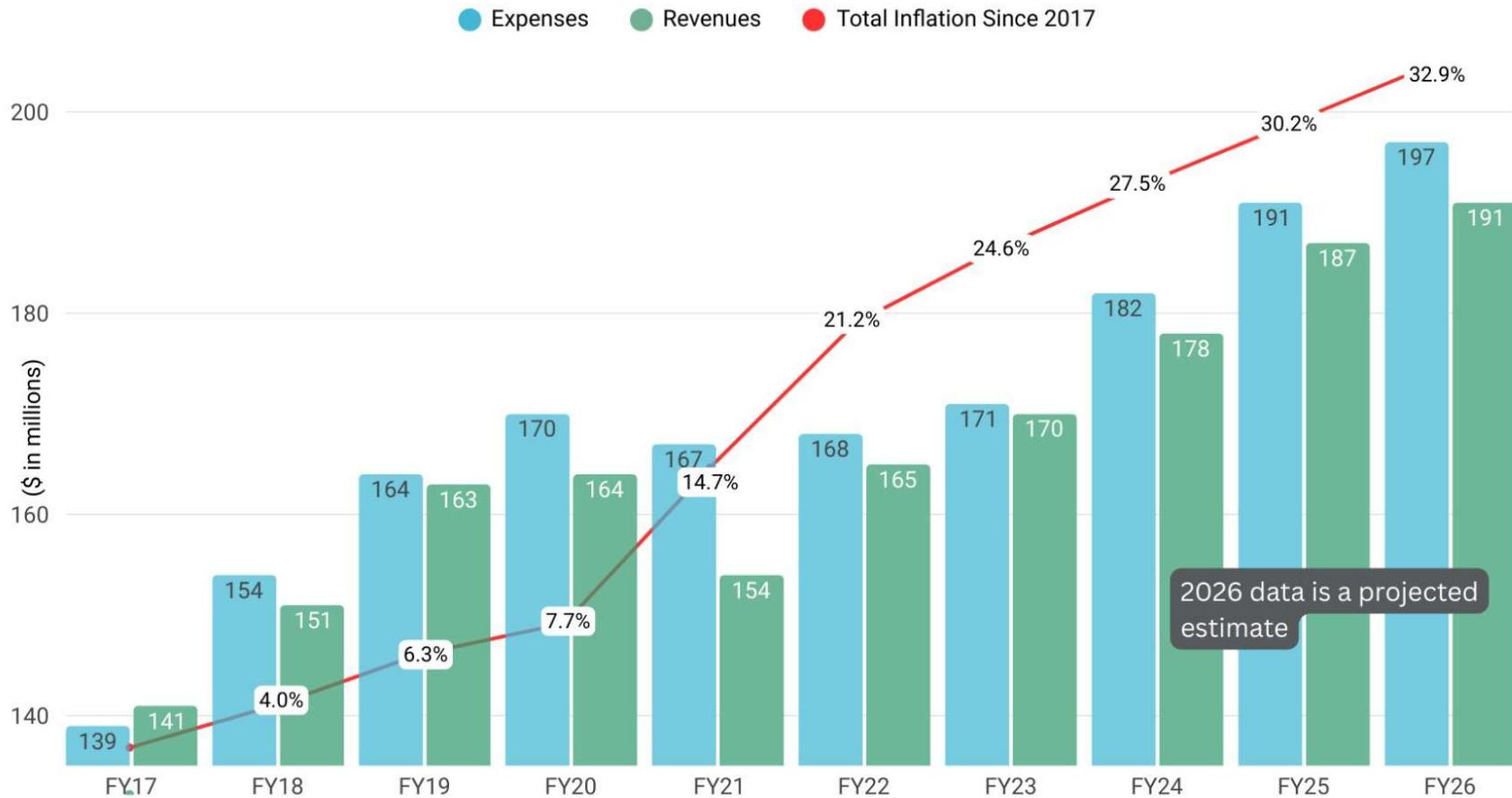
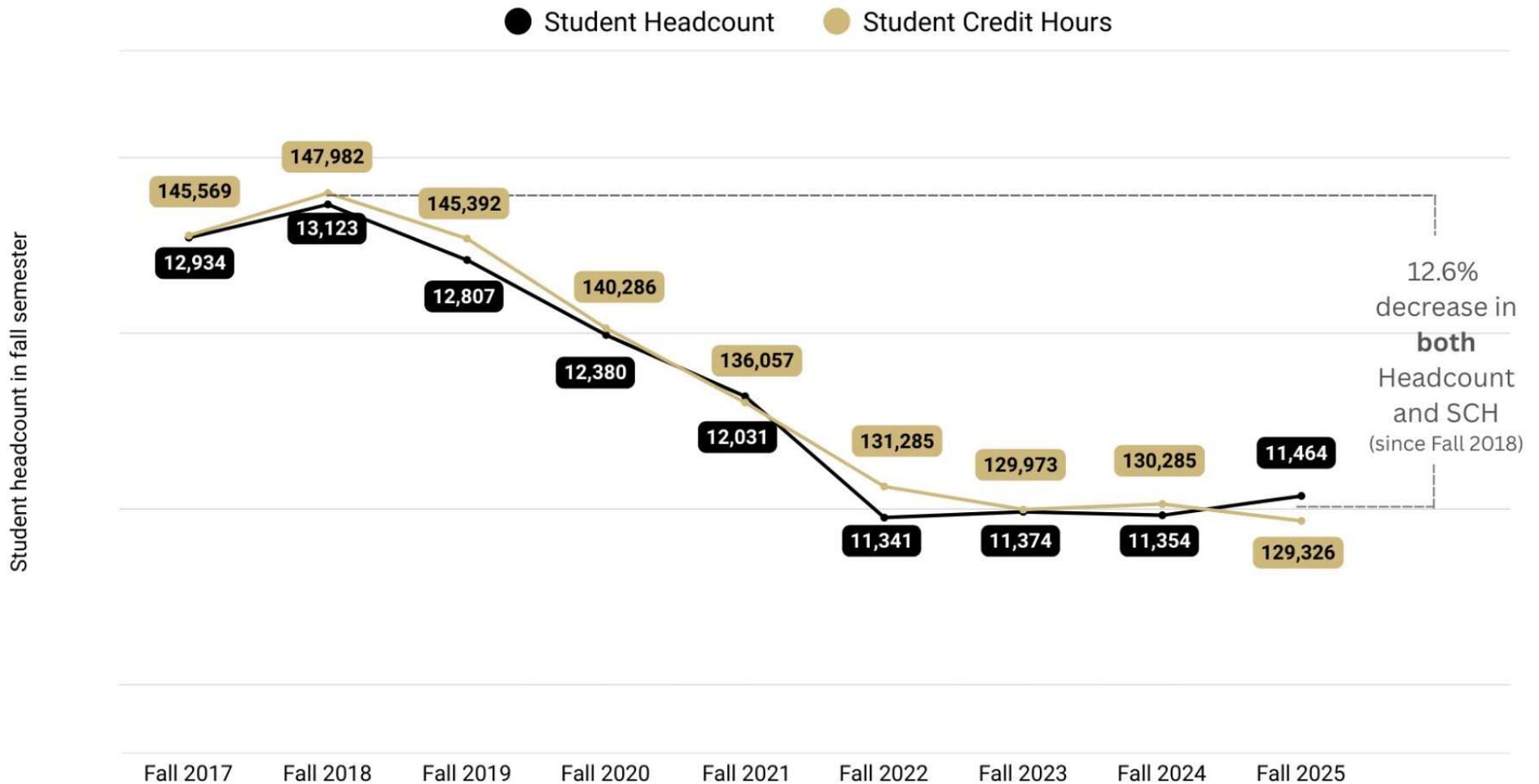


Historical Context



Source: U.S. Bureau of Labor Statistics (BLS), *Consumer Price Index for All Urban Consumers (CPI-U)*, <https://www.bls.gov/cpi>

Historical Context



ONGOING EXPENSES FROM UCCS RESERVES REQUIRING BASE BUDGET

AREA	EXPENSE	FY27	FY28	FY29	FY30	FY31
EMSA	OPERATING EXPENSES	4,179,463.00	699,047.07			
VCAF	POLICE/ BASE DEFICITS	920,319.37		150,000.00	100,000.00	
CPS	LECTURER/OVERLOADS	110,000.00				
AA	RESEARCH	539,025.94	23,193.00			
VCUA	GREENHOUSE, COMMENCEMENT, DOWNTOWN		71,781.73	76,243.00	73,218.22	
JBEL	CU HEALTH RAD TECH AGREEMENT		50,000.00	50,000.00	50,000.00	
KFL	OPERATING EXPENSES		82,855.00			
CYBER	PRE-AWARD STUDENT RECRUITMENT SUPPORT	220,000.00				
COE	AIR FORCE ROTC PROGRAM	209,603.00				
		6,178,411.31	926,876.80	276,243.00	223,218.22	

EXPENSES FUNDED WITH SYSTEM OFFICE INITIATIVE FUNDING REQUIRING BASE BUDGET

AREA	EXPENSE	FY27	FY28	FY29	FY30	FY31
VCUA	PUBLIC PRIVATE PARTNERSHIPS (P3)	235,176.89				
VCSICS	INVESTING & STRENGTHENING OF STRATEGIC INITIATIVES & INCLUSION	88,374.00				
EMSA	ACADEMIC ADVISORS, RECRUITERS, ETC.	995,717.35	673,228.00	853,710.79		
VCAF	CAMPUS SAFETY & MENTAL HEALTH SUPPORT			581,802.71		
AA	FACULTY AFFAIRS & FRC		150,000.00	150,000.00	456,511.56	
		1,319,268.24	823,228.00	1,585,513.50	456,511.56	



Healthy Campus Initiatives

Campus Health

Compensation (Merit Faculty & Staff)

Compensation Strategy

University Priorities

Marketing & Student Recruitment

Facilities Deferred Maintenance

IT Deferred Maintenance

Replenish Reserves

Financial Controls



System Supported Funding Migrating to Fund 26

Reduces or eliminates cross-fund transfer activity
Prevents co-mingling of permanent base funding with temporary dollars
Improves accuracy and clarity of financial reporting
Monitored by the Controller's Office



Recurring Temporary Expenses Shifting to Fund 11

Establishes a clear distinction between base-funded and temporarily funded operations
Ensures recurring needs are not carried in temporary accounts
Requires annual temporary budget submissions
Monitored by the Budget Office



Updating Reserve Spending Policy

Strengthens governance and reinforces appropriate use of one-time resources
Regular financial administrator meetings have been implemented
Review spending trends and revenue performance
Identify overspending or under-earning early and support timely correction



Enhanced Tuition Revenue Monitoring

Monthly tuition revenue analysis
Revenue budgets being realigned to reflect increases in other operating revenues and **Indirect Cost Recovery (ICR)**

Five-Year Budget Planning Proposal					
IF Revenues increase by %					
	FY27	FY28	FY29	FY30	FY31
Revenue Projections	\$193,585,039	\$199,965,599	\$207,265,479	\$215,488,583	\$224,161,086
Expense Projections	\$193,144,405	\$190,284,865	\$197,965,773	\$203,489,311	\$213,383,900
Mandatory Expense Increases					
Faculty Promotions & Classified Employee Merit Pool	\$735,617	\$757,686	\$780,416	\$803,829	\$827,943
Benefits for all employees	\$3,509,533	\$3,685,010	\$3,869,261	\$4,047,247	\$4,237,467
ICCA	\$446,748	\$475,340	\$505,762	\$538,130	\$572,571
Integrate FY 21-22 Merit Increase	\$525,000	\$525,000			
Debt Service, utilities, financial aid, library materials	\$2,591,038	\$2,707,635	\$2,829,478	\$2,951,146	\$3,078,045
Risk	\$155,234	\$167,032	\$179,893	\$193,385	\$205,375
Prior- Years Pro Formas	\$960,350	\$641,694	\$813,307	\$429,613	\$287,317
Subtotal Mandatory Expense increases	\$8,923,520	\$8,959,396	\$8,978,117	\$8,963,350	\$9,208,719
Total Expense Projections	\$202,067,925	\$199,244,261	\$206,943,889	\$212,452,661	\$222,592,618
Total Revenue minus Total Expenses (Deficit) / Surplus	(\$8,482,886)	\$4,021,512	\$1,845,422	\$6,231,239	\$8,037,951
Additional Expense Reduction	(\$3,300,174)	(\$5,300,000)	(\$5,300,000)	(\$5,300,000)	
Post-Reset Expense Baseline	\$190,284,865	\$197,965,773	\$203,489,311	\$213,383,900	\$230,630,569
Base available for realignment	\$3,300,174	\$9,321,512	\$7,145,422	\$11,531,239	\$8,037,951
Campus Choices					
Ongoing Activities Funded w/ One Time Funds					
Ongoing Expenses Funded w/Reserves		\$6,178,411	\$926,877	\$276,243	\$223,218
System Office Support Funding		\$1,319,268	\$823,228	\$1,585,514	\$456,512
Total Ongoing Expenses Requiring Base Budget	\$0	\$7,497,680	\$1,750,105	\$1,861,757	\$679,730
Campus Health					
Compensation (Merit Faculty & Staff)				\$2,000,000	
Compensation Strategy			\$1,000,000	\$1,000,000	\$4,000,000
University Priorities		\$200,000	\$200,000	\$200,000	\$200,000
Marketing & Student Recruitment			\$1,000,000		
Facilities Deferred Maintenance					
IT Deferred Maintenance		\$100,000			
Replenish Reserves					
Total Campus Health	\$0	\$300,000	\$2,200,000	\$3,200,000	\$4,200,000
Temporary monetary adjustments from Reserves	\$1,500,000	\$1,400,000	\$1,900,000		
Total Campus Choices	\$0	\$7,797,680	\$3,950,105	\$5,061,757	\$4,879,730
Annual Total (Deficit) / Surplus	\$3,300,174	\$1,523,832	\$3,195,317	\$6,469,483	\$3,158,221

